

**OPIOID OPERATIONAL COMMAND CENTER  
ORF Targeted Abatement Grant Program  
Local Abatement Plan**

**IMPORTANT NOTE:** Please review the instructions provided in the Call for Proposals document prior to completing this form.  
The application package should be submitted via Smartsheet Form to the link below.  
<https://app.smartsheet.com/b/form/7abd36feaa304e9dad2e776c198e857f>

**Jurisdiction/subdivision:** Allegany County

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**Total Allocated Funds: FY23 \$493,827.57 + FY24 \$177,960.99 = \$671,788.56**

Subdivision	23 Direct	24 Direct	Total Direct	23 TAG	24 TAG	Total TAG
Allegany County	\$233,677.99	\$168,421.40	\$402,099.39	\$420,620.38	\$151,579.26	\$572,199.64
Cumberland	\$32,887.86	\$23,703.64	\$56,591.50	\$59,198.15	\$21,333.28	\$80,531.43
Frostburg	\$7,782.80	\$5,609.39	\$13,392.19	\$14,009.04	\$5,048.45	\$19,057.49
<b>Total</b>	<b>\$274,348.65</b>	<b>\$197,734.43</b>	<b>\$472,083.08</b>	<b>\$493,827.57</b>	<b>\$177,960.99</b>	<b>\$671,788.56</b>

**Primary [State Finance and Procurement Article 7-331/Chapter 270](#) Legislative Provision Local Abatement Plan will fulfill (click here to review these legislative bills):**

Please select the ORF provision which most accurately represents the primary focus/foci of the local abatement plan (you may identify more than one).

- (i) Improving access to medications proven to prevent or reverse an overdose;
- (ii) Supporting peer support specialists and screening, brief intervention, and referral to treatment services for hospitals, correctional facilities, and other high-risk populations;
- (iii) Increasing access to medications that support recovery from substance use disorders;
- (iv) Expanding the Heroin Coordinator Program, including for administrative expenses;
- (v) Expanding access to crisis beds and residential treatment services for adults and minors;
- (vi) Expanding and establishing safe stations, mobile crisis response systems, and crisis stabilization centers;
- (vii) Supporting the behavioral health crisis hotline;
- (viii) Organizing primary and secondary school education campaigns to prevent opioid use, including for administrative expenses;
- (xi) Supporting and expanding other evidence-based interventions for overdose prevention and substance use treatment

## I. PLAN SUMMARY

## TAG Funded Projects

1. Supporting peer support specialists and screening, brief intervention, and referral to treatment services for hospitals, correctional facilities, and other high-risk populations
  - a. Project Peer Connect is an initiative of AHEC West which aims to increase the effectiveness and expand the reach of health and social services provided by Certified Peer Recovery Support Specialists (CPRS). The project will enlist law enforcement officers as “enlistment agents” for our CPRS by providing on-scene referrals to people they encounter while on patrol who might benefit from Peer services. CPRS also provides inmates at the Allegany County Detention Center, Diversion Program, Drug Court and the Allegany County Pretrial Release program.
  - b. The Department of Social Services (DSS) will provide Peers to support caregivers with opioid use history. These interventions will help circumvent the cycle of adversity and trauma from involvement in the child welfare system.
2. Increasing access to medications that support recovery from substance use disorders This initiative is being funded through various grants and has been operational since 2022.
  - a. The Medication Assisted Treatment (MAT) Program at the Allegany County Detention Center has increased access to medications that support recovery from SUD and OUD. The fully operational program supplies medications for opioid use disorder (MOUD) and supports recovery from a more holistic approach. The program has a dedicated MAT Program Coordinator, Reentry Coordinator, Community Connections Coordinator, Peer Recovery Specialists, JSAP Coordinator, religious services, NA/AA counseling as well as group counseling services. In addition, residential rehabilitation placements are coordinated at the request and permission of the judiciary for individuals in a pretrial status.
3. Expanding the Heroin Coordinator Program, including for administrative expenses. This initiative is funded through HIDTA.
  - a. A proposal for an epidemiologist is currently tabled while options are being evaluated to expand the current Heroin Coordinator Program. Currently, stakeholders are looking to have a data dashboard created to provide county level specific data as it relates to overdoses, hot spots, heat maps, and other relevant information that will consolidate data from all agencies in the community in one location so informed decisions can be made to apply resources appropriately across the County.
4. Expanding access to crisis beds and residential treatment services for adults and minors;
  - a. The ACHD Massie Unit will increase inpatient and outpatient residential service placements for adults.
  - b. The MAT Program at the Allegany County Detention Center also has a component where justice involved individuals with an OUD or SUD are permitted to attend residential rehabilitation. The Reentry Coordinator works with attorney’s and providers to arrange for transportation and placement in residential treatment facilities across the state.
  - c. The State’s Attorney’s Office Diversion Program was piloted last year and has since grown to a successful model as an alternative to incarceration for justice involving individuals that focuses on treatment and recovery instead of punishment and jail. The intent is to continue expanding the diversion program by providing a full-time paralegal, in addition to a part time attorney that can fully dedicate their time to this initiative providing a significant level of structure and compliance for participants to help achieve

their milestones in their treatment and recovery contract they enter into with the SAOs in lieu of prosecution or incarceration.

5. Expanding and establishing safe stations, mobile crisis response systems, and crisis stabilization centers;
  - a. DSS aims to directly support families impacted by the child welfare system due to opioid use disorders. Focus will be on strengthening family reunification efforts by addressing underlying substance abuse issues and providing necessary resources and support systems to aid in recovery. Enhancing prevention and early intervention initiatives to reduce the likelihood of children entering the child welfare system due to parental opioid misuse. Collaborating with community organizations and stakeholders to ensure comprehensive and culturally competent support for families. This includes reducing co-sleeping fatalities of children.
  - b. ACDSS Mobile Crisis Response Team provides immediate support and intervention in situations of crisis or emergency involvement with children and families. This rapid response can help prevent escalation of crisis, mitigate risk of harm, and ensure the safety and well-being of children in distress.
  - c. An informal kinship program pilot is a way to place children with a trusted family member to not only maintain vital connections with family and provide continuity, but it also safeguards critical bonds and relationships. This type of continuity significantly contributes to the child's overall well-being and fosters a strong sense of identity. Informal kin caregivers, who are often able to step in swiftly when a child cannot remain with their parents, can greatly benefit from concrete support. These supports, such as financial assistance, housing support, or access to social services, bridge gaps and fill needs that otherwise could prevent kin from being a viable placement resource for a child(ren). By providing support, we can reduce the time children spend in temporary or unstable living situations, thereby minimizing trauma and disruption. Research indicates that children placed with relatives or informal kin caregivers typically experience superior outcomes compared to those in non-relative foster care settings. By extending concrete support to these caregivers, we further bolster these positive outcomes, ensuring children have the necessary resources and stability to thrive.
6. Supporting the behavioral health crisis hotline
  - a. AHEC West is sponsoring this initiative for the Peers crisis hotline through other funding sources.
7. Organizing primary and secondary school education campaigns to prevent opioid use, including for administrative expenses (Initiatives listed below are being funded by the Local Management Board to engage youth at the middle and high school levels.
  - a. A guest speaker will be going to each high school in the Fall of 2024.
  - b. Impaired vision goggles are being purchased so more students can experience the sensory effects of substance use and how it affects their fine motor skills.
  - c. The Sheriff will also be going into all high school health classes with Peers to discuss the dangers of substance use disorder and opioid use disorder.
  - d. Several members of the Opioid Restitution Fund Task Force will be working with the Assistant Supervisor of Health & Physical Education for Allegany County Public Schools to develop a quality program for middle school health.
8. Enforcing the laws regarding opioid prescriptions and sales, including for administrative expenses;
  - a. All Allegany County law enforcement agencies and/or specialized units including C3I and ACNTF will enforce all laws regarding opioid prescriptions and sales.

9. Research regarding and training for substance use treatment and overdose prevention, including for administrative expenses; and
  - a. No funding is being allocated for this area of focus at this time.
10. Supporting and expanding other evidence-based interventions for overdose prevention and substance use treatment
  - a. Drug Court - DSS Drug Testing will provide the structure that is needed for success requiring constant counseling and services, such as drug screening/urinalysis testing to confirm abstinence. The request to assist the drug court program would be to add a part time peer recovery person to assist in counseling and to provide necessary funds so that participants, who are tested randomly, could be tested on weekends when the Court is closed, and direct supervision is not possible.
  - b. HIV Testing is a collaborative effort that needs funding to prevent additional health disparities that can negatively impact recovery. Testing and education are the best practices to help prevent the spread of HIV through injection of illegal substances, sharing needles, and engaging in unprotected sexual intercourse with individuals who do partake in these high-risk behaviors.

#### ***Additional Projects Supported with Other Funding***

##### **City of Cumberland Projects**

1. Organizing primary and secondary school education campaigns to prevent opioid use, including for administrative expenses. This initiative is funded through Direct Funds not TAG. The P.L.A.Y. Program (Parents, Law Enforcement, Activities, and Youth) was a program that was established several years ago through the local management board. The program was grant funded and upon its inception was very successful. The program lost its funding and has since not been reapplied. The program started with local guidance counselors within the county middle schools and the local Dept. of Juvenile Services who identified youth who were beginning to take the wrong road in life or came from families who struggled with opioid addiction. The program gave the youth and their families several strong role models in police officers who met every other week at a location which would accommodate roughly 50 people. Some of the activities included taking the group fishing, bowling, to a minor league baseball game (Altoona Curve), sports fields to play activities, and also offered lecture style meetings in which they were taught about self-esteem, illegal drugs and their effects, or bullying, etc. The funding provided some equipment such as basketballs, soccer balls, fishing poles, etc. It also covered overtime for roughly four to five officers for 2 hours biweekly, and also paid admission to events such as bowling, baseball games, or swimming at the community pool.
2. Increasing access to medications that support recovery from substance use disorders. This initiative is funded through Direct Funds not TAG. This program would work with and support the Behavioral Health Unit at the Allegany County Health Department. Funding would support the hiring of transportation officers who could provide transportation to and from the Macie Unit located in Allegany County. Funding would also be used to purchase cab and bus vouchers that community members could utilize for transportation to and from the Massie unit for drug treatment and additional resources. This program was identified as a need based on an ever-growing number of people who lack transportation for treatment.
3. Supporting peer support specialists and screening, brief intervention, and referral to treatment services for hospitals, correctional facilities, and other high-risk populations. This initiative is funded through Direct Funds not TAG. Project Connect which was established by the Cumberland Police Department in February of 2023. The idea of project connect is to work

closely with our community resource partners to help those in need and to keep the reoffending rate down in our community. Project connect works closely with Parole and Probation, Drug Court, and Pretrial Release with offenders to get them the resources they need to connect back to society, so they do not need to violate the law to survive. Project Connect also is open to the community for those that are struggling or need assistance with life. Several of the resources address housing, drug addiction, medical insurance, identifications such as an ID or social security card, or birth certificate, mental health, clothing, food needs, etc. Numerous resources come together in one room for two hours every other month to aid those in need. This program has no funding. Funding could be used for brochures, advertisements, signage, or even to provide a sandwich or bottle of water to those who attend. The program has been successful thus far and continues to grow with more and more resources joining in every meeting.

4. School-based or youth-focused programs directed at drug misuse. This initiative is funded through Direct Funds not TAG. The Salvation Army began an official Boys and Girls Club called the Red Shield Club in August of 2021. The Red Shield club meets Monday through Friday year-round and hosts on average 45-50 kids aged Pre-K to 5<sup>th</sup> grade each day. This club gives high risk children a place to go after school to be safe, do activities, and learn life skills. The program is housed next to a high crime area and low-income housing. Many of these children come from broken homes that involve addiction and criminal activity. Funding for this program could be used to purchase educational materials on illegal drugs and materials to continue the program to do constructive activities keeping children off the streets and involving them in the criminal element.
5. Enforcing the laws regarding opioid use and sales. This initiative is funded through Direct Funds not TAG. The City of Cumberland will utilize the 15% of their direct funding to support the purchasing of a drug dog and training.

### **Allegany County Projects**

1. Training on best practices for addressing needs of criminal justice involved persons. This initiative is funded through Direct Funds not TAG. The Allegany County Sheriff's Office and Cumberland Police have merged their special operations response team to form the Allegany County SORT Unit. These law enforcement officers will undergo ongoing training monthly. These training sessions will focus on topics including: de-escalation, mental health first aid, crisis response, critical time interventions, and harm reduction techniques that are relevant to best practices for addressing OUD and co-occurring substance use disorder and mental health conditions.
2. Improving access to medications proven to prevent or reverse an overdose.
  - a. This initiative is funded through Direct Funds not TAG. The Department of Emergency Services will provide lifesaving opioid response by having additional lifesaving tools available for first responders. By being able to staff another ambulance with specific emergency medical equipment that is used to provide advanced lifesaving procedures will enhance the use of Narcan by the public and first responders. Funding will allow for the purchase of (1) Lucas device, (1) Cardiac Monitor, and (3) Video Laryngoscopes.
  - b. The MAT Program offered at the Allegany County Detention Center is funded through other means, however, there is a component where participants receive Naloxone training and are provided with 2 doses of Narcan once they are released from detention.

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## II. PLAN PROBLEM STATEMENT

On February 8, 2024, the Board of County Commissioners of Allegany County, Maryland established the Allegany County Opioid Restitution Fund Task Force. This Task Force has the sole responsibility to determine annual priorities for the creation of the county's Local Abatement Plan (LAP) for Opioid Abatement Funds (OAF) received due to the National Settlement Agreement with the nation's pharmaceutical drug distributors to reduce opioid related deaths in Allegany County. The City of Cumberland will be responsible for projects and spending related to their Direct Funds and the Allegany County Opioid Restitution Fund Task Force will be responsible for projects and spending related to TAG Funds along with Allegany County and Frostburg Direct Funds.

Fatal overdoses in Allegany County are up 17.9% for the 12 months ending in November 2022 vs 2023. Although Allegany County accounted for 1.1% of the state population, we accounted for 1.8% of the overdose fatalities in 2023. From November 2022 to November 2023, 91% of the total overdoses in Allegany County were fentanyl related, and in the same period, cocaine-related fatal overdoses increased by 24.5% across the state as well as locally.

Non-fatal, Opioid Related Hospital Emergency Department Visits are up in Allegany County as well. There was a 4.6% increase in emergency department visits for 2023 at 23.2%. Although in 2020, Allegany County was one of five jurisdictions to achieve more than 100% naloxone saturation through its Overdose Response Program with 146%, overdoses are still occurring at an alarming rate and the effects of opioid addiction and withdrawal are witnessed daily at our Detention Center. Analysis was conducted over a one-week period, and an average of 60% of individuals passing through the Allegany County Detention Center have indicated active drug use or active drug treatment occurring at the time of detention. Another astonishing fact is that also beginning in 2020, Allegany County was 3.5 times higher than the state average for individuals engaged in buprenorphine treatment. Allegany County clearly has an opioid issue and its impact through the criminal justice system is apparent by the large numbers of individuals with substance use disorder (SUD) who are justice involved.

In the detention environment, treatment and recovery is the remaining element that must be incorporated. A captive audience, in a controlled environment, is a model we will facilitate to help aid in their individualized path to recovery. The Detention Center at maximum capacity is 243 beds, and it is our intent to screen 100% of all those arrested using interviews during inprocessing and prior to bail review to determine if there's a self-identification for the suspected presence of OUD. We have analyzed the information in our jail management system along with overdose data collected over the last 3 years, and we anticipate that we will be primarily supporting 21 to 40-year-old white males as the target population.

In 2023, a total of 2086 individuals were processed through the Allegany County Detention Center. 910 SBIRT Screenings were conducted to identify individuals with Alcohol & Drug abuse issues. 529 (58.1%) were positive screenings and 527 (57.9%) resulted in interventions and 118 (12.9%) of positive screenings resulted in treatment referrals. The screening tool data reflected that 232 (25.5%) indicated opioid use while 255 (28%) individuals self-identified as being addicted to opioids while 147 (16.1%) indicated heroin/fentanyl use. The amount of use for 90 (9.9%) individuals was 1-5 times per day and 56 (6.2%) individuals indicated they used more than 5 times per day. 298 (32.7%) indicated they had previously been in a drug treatment program and 133 (14.6%) admitted that they committed a crime to support their drug addiction. Although JSAP, the Jail Substance Abuse Program, only has one counselor, and a limited number of seats per cohort, there were 146 referrals to the program in 2023.

## **TAG FUNDED PROJECTS**

### **AHEC West - Certified Peer Support Specialists**

Project Peer Connect seeks to add another layer to our successful program. AHEC works with individuals leaving incarceration by encouraging them to visit and meet with a Peer or Community Health Worker at The Possibility Shop (TPS) for their basic needs and for access to referrals and services to help get them back on their feet. TPS helps with things such as state identification, medical insurance, telephones, making appointments and reminding them of appointments, and having their basic hygiene needs met. Allegany County remains disproportionately impacted by the opioid epidemic on a per-capita basis. Between October 2022 and October 2023, according to the Maryland Overdose Data Dashboard, Allegany County saw 47 overdose deaths, up 9.3% from 43 the previous year. Allegany County also experienced increased rates of non-fatal, opioid-related emergency visits. That rate rose nearly 11% during the same time. During the first half of 2024, AHEC Peers have conducted over 225 meetings in the Pretrial Release Program, along with connecting nearly 190 combined individuals with necessary services and resources. Additionally, AHEC conducted over 400 interactions with incarcerated individuals in the Allegany County Detention Center (ACDC). Peers will also continue the Drug Abatement Response Team (DART) ride-along with law enforcement officers contacting recent overdose victims. The most difficult aspect in recovery programs, once an individual has committed to be a participant, is the ability to offer counseling services on a continuous basis and the ability to offer a structure to confirm compliance daily as addiction does not take the weekend off. If the drug court program could add these services to their program it is anticipated that the treatment team would have a better opportunity to determine when participants have relapsed so that services and treatment can be adjusted, thereby providing a better opportunity for success in the program.

### **Drug Court - DSS Drug Testing**

The most difficult aspect of recovery programming, once an individual has committed to be a participant, is the ability to offer structure and consistency even on the weekends. If the drug court program could add weekend services to their program it is anticipated that the treatment team will have a better opportunity to determine when participants relapse, so services and treatment can be adjusted, thereby providing a better opportunity for success in the Drug Court Program.

### **DSS Crisis Response and Stabilization, Safe Sleep and Kinship Placements**

In Allegany County, there is a pronounced correlation between socioeconomic class, substance abuse and involvement with the child welfare system. Our county's data consistently underscores the interconnectedness of economic hardship, housing instability, mental health challenges, and limited access to educational and employment opportunities with instances of substance misuse and addiction. Consequently, families grappling with these socioeconomic burdens are disproportionately represented among those engaged with child welfare services, often due to allegations of neglect, abuse or parental substance use.

This cycle of adversity poses significant challenges for families and the community. The intergenerational impact of trauma and system involvement in Allegany County has far reaching consequences. Children born into households grappling with substance use disorders face heightened risks of maltreatment, instability, and developmental setbacks, perpetuating systemic disparities and complicating efforts toward family reunification and stability. Children who have lost parents to an overdose or incarceration related to substance use, leaves voids that we cannot fill and creates stress on family and community systems. In Allegany County, we have grandparents, aunts, uncles, siblings, neighbors, and case workers/ teaches/coaches being called on to fill this important role and help children heal but they need resources and supports.

Allegany County also has one of the highest rates of Substance Exposed Newborns in Maryland. The identification of infants exhibiting signs of prenatal substance exposure mandates a swift response from the Department of Social Services, necessitating timely assessments and interventions to safeguard the well-being of these vulnerable infants and engagement with their families to develop plans of safe care. More needs to be done to not only educate individuals on the consequences of using substances while pregnant but also to prevent unintended pregnancies.

Parental substance abuse is the primary driver for child welfare involvement in Allegany County, signaling an urgent need for proactive interventions and comprehensive support mechanisms. Addressing the underlying socioeconomic determinants of substance abuse and system involvement demands a coordinated effort to provide tailored services, early intervention initiatives, and wraparound supports aimed at promoting family stability and resilience.

Considering these challenges, it is imperative for our community to prioritize strategies that mitigate the adverse effects of substance abuse on families and children while fostering a supportive environment conducive to healing and recovery. By recognizing the interconnected nature of these issues and implementing evidence-based interventions, we can strive to break the cycle of substance abuse, trauma, and child welfare involvement, ultimately promoting the well-being and prosperity of all families in Allegany County.

**Massie Transportation Unit (ACHD)**

There is currently a lack of staff and vehicles to provide transportation for adults seeking inpatient and residential treatment. Additionally, those placed at Massie require transportation to and from activities required by the program such as obtaining a job, attending Narcotics Anonymous and Alcoholics Anonymous meetings, and transportation to various appointments in the community.

**Diversion Program (SAO)**

The Diversion Program has been active for three years at this point, and our issue continues to be with participants failing to commit to treatment options and the requirements of the program. Dedicated staff, as opposed to full time staff working overtime hours we have been utilizing since its inception, would better enable us to track compliance, communicate with participants and encourage successful completion of treatment while working in conjunction with various treatment providers in the region, along with Alternative Sentencing's Pretrial Supervision Unit, and Parole and Probation.

**HIV Testing**

Individuals with OUD/SUD often utilize hypodermic needles to inject themselves. Often, they share needles and reuse them creating a higher risk for HIV infection and transmission. This behavior was of recent concern in our community when there were 14 individuals who tested positive of HIV due to community drug use and needle sharing. In a collaborative effort to mitigate transmission of HIV, testing will be provided at The Possibility Shop, ACHD, and Frostburg State University.

**ADDITIONAL PROJECTS FUNDED FROM OTHER SOURCES**

**City of Cumberland Projects**

Cumberland is a city located in Allegany County, Maryland. Cumberland has a population of 18,729 people. It is also the county seat of Allegany County. Cumberland's population is currently declining at a rate of -0.98% annually and its population has decreased by -9.97% since the most recent census,

which recorded a population of 20,802. The Cumberland City Police Department has a total of 47 sworn officers currently serving the citizens of Cumberland.

In the early 2000's Cumberland was in economic decline. The state of Maryland selected Cumberland as one of the first Community Legacy participants, a program designed to assist communities experiencing economic hardship but retaining community investment potential. From that point forward, Cumberland embarked on a plan of action encompassing a multifaceted approach to revitalization. Even though Cumberland has made a lot of improvements since the early 2000's, the problems within the community remain. Cumberland is a very depressed economic community with a very high crime rate per capita. Drug use over the last 10 years, especially opioid based drug use has taken a toll on the community. There is a growing population with mental health concerns and dual diagnosis with addiction and behavioral issues.

During 2022 and 2023, the city of Cumberland had a total of 245 overdoses with 45 of those overdoses classified as fatal. The total overdoses in Allegany County during that time, which included Cumberland, was 339 overdoses with 74 of those overdoses classified as fatal. These statistics alone have been very concerning to the law enforcement and the behavioral health community. The number of overdoses not reported to the police or EMS would most definitely lead to higher numbers and statistics had that information been made available, but due to the widespread distribution of Narcan, some overdoses are reversed and never reported.

### **Allegany County Projects**

Most major incidents that have occurred resulted in a unified response and it is more cost effective and efficient to have a collaborative unit respond to special circumstances. This highly skilled unit is composed of the most skillful officers in the local law enforcement community. Having unified training also ensures consistency in messaging and protocols to enable law enforcement officers to have the knowledge and skills necessary to implement best practices when responding to situations involving individuals who have substance use, opioid use or mental health disorders. Emergency services and often mental crisis intervention teams will not respond unless they know the scene is safe. We have witnessed instances recently where special operators had to respond to de-escalate hostage situations, armed individuals in a mental health crisis and instances where individuals with co-occurring conditions were threatening self-harm and their training allowed for the individual to be safely connected with supports and services reducing the harm they were experiencing and potentially could have inflicted on others. The importance of consistent, repetitive training on how to mitigate special circumstances can only be achieved by immersion experiences. The Sheriff's Office has a Virtra Simulator that provides a 300-degree immersive experience using interactive AI to allow law enforcement officers to rehearse and experience various situations they may encounter in the community,

Allegany County first responders are called to assist with opioid overdoses several times a day. As the first line of defense, the first line of treatment administered by public and first responders is Narcan. The drug alone will not always save a person overdosing from opioids. Other emergency medicine field equipment is needed to make these lifesaving actions work. While each EMS staff member only has two hands, these lifesaving technologies can allow for multiple life saving techniques to be utilized simultaneously to offer the best chances for survival.

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### III. PLAN GOALS AND OBJECTIVES

#### **AHEC West - Certified Peer Support Specialists**

Goal #1 - Increase the effectiveness of and expand the reach of AHEC West Certified Peer Recovery Specialist (CPRS) services in law enforcement, judicial, and corrections settings.

Objective #1 - From July 1, 2024 to June 30, 2025, provide Certified Peer Recovery Specialist services to approximately 100 clients of Allegany County Detention Center quarterly, for a total of 400 program clients to be served.

Objective #2 - From July 1, 2024 to June 30, 2025, provide Certified Peer Recovery Specialist services to approximately 75 clients of Allegany County Pretrial Release each quarter, for a total of 300 program clients to be served.

Objective #3 - From July 1, 2024 to June 30, 2025, provide Certified Peer Recovery Specialist services to approximately 100 clients in the Allegany County State's Attorney's Office Diversion Program and Circuit Court Drug Court Programs.

Objective #4 - From July 1, 2024 to June 30, 2025, utilize a Community Health Worker to connect those formerly incarcerated or those active in the Pretrial Supervision program to have access to services, and basic needs through either a Peer or the Community Health Worker.

Objective #5 - From July 1, 2024 to June 30, 2025, continue a Peer presence on the DART team with Allegany County Sheriff's Office, Cumberland Police, Frostburg Police, and Maryland State Police at least two times a month.

#### **Drug Court - DSS Drug Testing**

Goal #1 - In partnership with the Department of Social Services, drug court participants will do random and periodic check-ins with case managers for drug screenings and compliance interviews.

Objective #1 - From July 1, 2024 to June 30, 2026, Department of Social Services case managers will do periodic random check-ins and drug screenings for Drug Court participants to improve successful completion rates.

#### **DSS Crisis Response and Stabilization**

Goal #1 - Reduce the number of youths placed in Out of Home Care because of parental/guardian substance use.

Objective #1 - From July 1, 2024 to June 30, 2025, DSS will reduce the overall number of OOH placements due to substance use (Data retrieved from CJAMS)

Goal #2 - Reduce recurrence of child maltreatment because of parental/guardian substance use.

Objective #1 - From July 1, 2024 to June 30, 2025, DSS will reduce recidivism rates in CPS due to caretaker substance use (Data retrieved from CJAMS).

Objective #2 - From July 1, 2024 to June 30, 2025, DSS will reduce recidivism rates in Family Preservation due to caretaker substance use (Data retrieved from CJAMS & Headline Indicators).

Objective #3 - From July 1, 2024 to June 30, 2025, DSS will offer Peer Support services to caretakers with substance use history.

Goal #3 - Reduce co-sleeping fatalities in Allegany County.

Objective #1 - From July 1, 2024 to June 30, 2025, DSS will reduce the number of co-sleeping fatalities in Allegany County (Data retrieved through 1080 forms that are completed for all child fatalities).

Goal #4 - Provide Mobile Crisis Response by creating a Kinship Program with 8-weeks of Stabilization Services.

Objective #1 - Decrease the number of children and youth entering out of home care.

Objective #2 - Decrease hospitalization of children and youth.

Objective #3 - Decrease ER visits for crisis issues.

Objective #4 - Decrease expenditure of resources.

Objective #5 - Increase the use of effective therapeutic services

Goal #5 - Provide needed financial support to meet the needs of Kin families providing help while enacting a plan of safe care as parents make appropriate long-term arrangements for their families

Objective #1 - Increase family/fictive kin as ongoing resources for children and youth needing a safe place to stay



**Massie Transportation Unit (ACHD)**

Goal #1 - Provide inpatient and outpatient transportation for adults with opioid use disorder by obtaining reliable staff and transportation.

Objective #1 - Hire two part time staff to serve as transportation drivers.

Objective #2 - Purchase two vehicles to transport residents

**Diversion Program (SAO)**

Goal #1 - Provide dedicated staff to the Diversion Program to assist with program implementation, compliance, and case management.

Objective #1 - Hire a full time paralegal to assist with low level criminal case filings for individuals in the Diversion Program

Objective #2 - Hire a part time lawyer to monitor and provide legal assistance to program participants.

**HIV Testing**

Goal #1 - Increase HIV testing in the community and on the campus of FSU to reduce community infections.

Objective #1 - Provide more locations for HIV testing to include the Possibility Shop, Allegany County Health Department and Frostburg State University

Objective #2 - Reduce the community transmission of HIV in Allegany County

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**IV. PLAN PROGRAM MEASUREMENT/PERFORMANCE INDICATORS**

**AHEC West - Certified Peer Support Specialists**

Outputs

- AHEC West will engage with justice involved individuals in various diversion and harm reduction programs including MOUD, Pretrial Release, Diversion, Drug Court and DART follow ups.

Outcomes

- Number of Peer contacts/counseling sessions to be conducted at Allegany County Pretrial Release Program will be at least 75 per quarter or 300 over the project year
- Number of Peer contacts/counseling sessions to be conducted at the Allegany County Detention Center will be at least 100 per quarter or 400 over the project year.
- Number of Peer contacts/counseling sessions to be conducted at the Allegany County State's Attorney's Office or Circuit Court Drug Court will be at least 25 per quarter or 100 over the project year.
- Number of formerly incarcerated/current Pretrial individuals helped is unknown but is estimated at least 20 per quarter or 80 per project year.
- Number of DART Ride Alongs: at least 2 per month for a minimum of 24 over the project year.

**Drug Court - DSS Drug Testing**

Outputs

- Drug Court participants are required to comply with random drug screening and check ins.

Outcomes

- Number of clients who are drug tested by DSS staff for treatment and recovery case management with an estimated five (5) participants tested each weekend.

**DSS Crisis Response and Stabilization**

Outputs

- Reduce the number of youths placed in Out of Home Care as a result of parental/guardian substance use.
- Reduce recurrence of child maltreatment because of parental/guardian substance use.
- Reduce instances of child co-sleeping fatalities
- Reduce children and youth entering out of home care placements
- Increase children and youth placed in Kinship placements in lieu of foster care
- Increase support provided by Peers with shared experiences for individuals with substance use history

Outcomes

- Number of OOH placements due to substance use will be reduced by 10%
- Recidivism rates in CPS due to caretaker substance use will be reduced by 10%
- Recidivism rates in Family Preservation due to caretaker substance use reduced by 10%
- Number of co-sleeping fatalities reduced by 10% each year
- Number of children and youth entering out of home care reduced by 10%
- Number of children supported through kinship placements
- Number of families provided 8-weeks of stabilization supports
- Number of youth placed safety with family/fictive kin vs. OOH care
- Number of cases involved in court after kinship placement intervention
- Number of community support services provided to the kin family during the 3-month time period for stabilization
- Number of Peer Support interactions for caretakers with substance use history

**Massie Transportation Unit (ACHD)**

Outputs

- Increase inpatient and outpatient services to adults with OUD.

Outcomes

- Number of transportation drivers hired
- Number of vehicles purchased for transportation

**Diversion Program (SAO)**

Outputs

- Provide dedicated staff to manage the Diversion Program

Outcomes

- Hire a full-time paralegal to make regular contact with providers and ensure compliance with treatment plans
- Hire a part-time attorney to ensure violations more expeditiously providing participating with an added layer of structure and encouragement to provide a better opportunity for their success in recovery, long term abstinence and further minimizing the likelihood of being justice involved in

the future.

**HIV Testing**

Outputs

- Provide HIV testing in the community and on the campus of FSU to reduce community infections.

Outcomes

- Number of individuals tested for HIV at The Possibility Shop, Allegany County Health Department and Frostburg State University
- Reduce the community transmission of HIV in Allegany County

**V. PLAN TIMELINE**

Goal(s)	Key tasks/activities	Person(s) responsible	Progress Measurement	Begin date	End date
<p><b><u>AHEC West</u></b></p> <p>Goal #1 - Increase the effectiveness of and expand the reach of AHEC West Certified Peer Recovery Specialist (CPRS) services in law enforcement, judicial, and corrections settings.</p> <p>Objective #1 - From July 1, 2024 to June 30, 2025, provide Certified Peer Recovery Specialist services to approximately 100 clients of Allegany County Detention Center quarterly, for a total of 400 program clients to be served.</p> <p>Objective #2 - From July 1, 2024 to June</p>	<p>Peers meet with clients to provide recovery counseling and other services as needed.</p> <p>Participate in post-overdose visits with regional law enforcement.</p>	<p><i>PRS, PTA</i></p>	<p>Record data in “RedCap” case management system.</p> <p>Number of Peer contacts/counseling sessions to be conducted at Allegany County Pretrial Release Program will be at least 75 per quarter or 300 over the project year</p> <p>Number of Peer contacts/counseling sessions to be conducted at the Allegany County Detention Center will be at least 100 per quarter or 400 over the project year.</p>	<p><i>5/1/2024</i></p>	<p><i>6/30/2025</i></p>

<p>30, 2025, provide Certified Peer Recovery Specialist services to approximately 75 clients of Allegany County Pretrial Release each quarter, for a total of 300 program clients to be served.</p> <p>Objective #3 - From July 1, 2024 to June 30, 2025, provide Certified Peer Recovery Specialist services to approximately 100 clients in the Allegany County State's Attorney's Office Diversion Program and Circuit Court Drug Court Programs.</p> <p>Objective #4 - From July 1, 2024 to June 30, 2025, utilize a Community Health Worker to connect those formerly incarcerated or those active in the Pretrial Supervision program to have access to services, and basic needs through either a Peer or the Community Health Worker.</p>			<p>Number of Peer contacts/counseling sessions to be conducted at the Allegany County State's Attorney's Office or Circuit Court Drug Court will be at least 25 per quarter or 100 over the project year.</p> <p>Number of formerly incarcerated/current Pretrial individuals helped is unknown but is estimated at least 20 per quarter or 80 per project year.</p> <p>Number of DART Ride Alongs: at least 2 per month for a minimum of 24 over the project year.</p>		
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<p>Objective #5 - From July 1, 2024 to June 30, 2025, continue a Peer presence on the DART team with Allegany County Sheriff's Office, Cumberland Police, Frostburg Police, and Maryland State Police at least two times a month.</p>					
<p><b><u>Drug Court - DSS Drug Testing</u></b></p> <p>Goal #1 - In partnership with the Department of Social Services, drug court participants will do random and periodic check-ins with case managers for drug screenings and compliance interviews.</p> <p>Objective #1 - From July 1, 2024 to June 30, 2026, Department of Social Services case managers will do periodic random check-ins and drug screenings for Drug Court participants to improve successful completion rates.</p>	<p>Drug Court clients are assigned random drug screening times to report and check-in with DSS Case Managers on weekends.</p>	<p><i>DSS Case Managers and Drug Court Coordinator</i></p>	<p>Number of clients who are drug tested by DSS staff for treatment and recovery case management for an estimated 5 clients tested each weekend</p>	<p>5/1/2024</p>	<p>6/30/2025</p>
<p><b><u>DSS Crisis Response and Stabilization</u></b></p>					

<p>Goal #1 - Reduce the number of youth placed in Out of Home Care because of parental/guardian substance use.</p> <p>Objective #1 - From July 1, 2024 to June 30, 2025, DSS will reduce the overall number of OOH placements due to substance use (Data retrieved from CJAMS)</p> <p>Goal #2 - Reduce recurrence of child maltreatment as a result of parental/guardian substance use.</p> <p>Objective #1 - From July 1, 2024 to June 30, 2025, DSS will reduce recidivism rates in CPS due to caretaker substance use (Data retrieved from CJAMS).</p> <p>Objective #2 - From July 1, 2024 to June 30, 2025, DSS will reduce recidivism rates in Family Preservation due to caretaker substance use</p>	<p>Provide one-on-one mentoring:</p> <p>Accompany families to court hearings, case meetings, and appointments with service providers.</p> <p>Provide emotional support and practical assistance to families with substance use history.</p>	<p>ACDSS Supervisor Tina Fazenbaker</p> <p>ACDSS Supervisor Stephanie Blank</p> <p>ACDSS Supervisor Charlene Platter</p>	<p>Reduction in overall number of OOH placements due to substance use factors.</p> <p>Reduction of recidivism rates in CPS due to caretaker substance use.</p> <p>Reduction in recidivism rates in Family Preservation due to caretaker substance use.</p>	<p>7/1/2024</p>	<p>6/30/2029</p>
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<p>(Data retrieved from CJAMS &amp; Headline Indicators).</p> <p>Objective #3 – From July 1, 2024 to June 30, 2025, DSS will provide Peer Support to caretakers with substance use.</p> <p>Goal #3 - Reduce co-sleeping fatalities in Allegany County.</p> <p>Objective #1 - From July 1, 2024 to June 30, 2025, DSS will reduce the number of co-sleeping fatalities in Allegany County (Data retrieved through 1080 forms that are completed for all child fatalities).</p> <p>Goal #4 - Provide Mobile Crisis Response by</p>	<p>Provide emotional support and practical assistance to individuals with substance use history.</p> <p>Provide two safe sleep displays</p> <p>Provide educational demonstrations in the community to help educate about the dangers of co-sleeping.</p> <p>Develop and distribute plain language materials to distribute in the community to create greater awareness of the dangers of co-sleeping.</p>	<p><i>ACDSS Supervisor Charlene Platter</i></p>	<p>Reduction in the number of co-sleeping fatalities in Allegany County (Data retrieved through 1080 forms that are completed for all child fatalities)</p> <p>Data collection on incidents, ER visits,</p>		
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<p>creating a Kinship Program with 8-weeks of Stabilization Services.</p> <p>Objective #1 - Decrease the number of children and youth entering out of home care.</p> <p>Objective #2 - Decrease hospitalization of children and youth.</p> <p>Objective #3 - Decrease ER visits for crisis issues.</p> <p>Objective #4 - Decrease expenditure of resources.</p> <p>Objective #5 - Increase the use of effective therapeutic services.</p> <p>Goal #5 - Provide needed financial support to meet the needs of Kin families providing help while enacting a plan of safe care as parents make</p>	<p>Provide 24/7 support for referred families.</p> <p>Provide in home assessment of therapeutic needs and referral for ongoing support</p> <p>Use of de-escalation techniques and communication skills to assist family members to reduce conflict and enhance safety in the home.</p> <p>Coordinate with partners (caseworkers, mental health providers, school personnel and families) to identify ways to decrease crisis situations in the future.</p> <p>Provide 8-weeks of stabilization services</p> <p>Provide basic stipend of up to \$1,000 for a 3-month period to kin families</p>		<p>hospitalizations, removal from home and connections with ongoing services.</p> <p>Number of youth that are placed safely with family/fictive kin vs. OOH care</p>		
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<p>appropriate long-term arrangements for their families</p> <p>Objective #1 - Increase family/fictive kin as ongoing resources for children and youth needing a safe place to stay</p>	<p>identified by ACDSS staff and families to assist kin families procure that they need to support youth.</p>		<p>Date track of number of cases involved in court after this intervention.</p> <p>Number of community support services provided to the kin family during this 3-month period.</p>		
<p><b><u>Massie Transportation Unit (ACHD)</u></b></p> <p>Goal #1 - Provide inpatient and outpatient transportation for adults with opioid use disorder by obtaining reliable staff and transportation.</p> <p>Objective #1 - Hire two part time staff to serve as transportation drivers.</p> <p>Objective #2 - Purchase two vehicles to transport residents</p>	<p>Purchase vehicles to provide transportation to treatment services for Massie Unit and Allegany House residents.</p> <p>Hire staff to provide transportation.</p>	<p><i>ACHD</i></p>	<p>Number of patients transported for inpatient/residential services</p> <p>Number of patients transported for aftercare services</p> <p>Number of patients transported for program requirements</p>	<p><i>7/1/2024</i></p>	<p><i>6/30/2025</i></p>
<p><b><u>Diversion Program (SAO)</u></b></p> <p>Goal #1 - Provide dedicated staff to the Diversion Program to assist with program implementation,</p>	<p>Prepare packets for new case referrals for Diversion.</p>	<p><i>SAO James Elliott</i></p> <p><i>Diversion Coordinator Kristen Dixon</i></p>	<p>Increase the number of participants compared to prior years</p>	<p><i>6/1/2024</i></p>	<p><i>6/30/2025</i></p>

<p>compliance, and case management.</p> <p>Objective #1 - Hire a full time paralegal to assist with low level criminal case filings for individuals in the Diversion Program</p> <p>Objective #2 - Hire a part time lawyer to monitor and provide legal assistance to program participants.</p>	<p>Communicate with treatment providers</p> <p>Work with participants to document their progress and successes</p> <p>Hire new staff</p> <p>Make program modifications to increase efficiency and make continuous improvements toward more successful completions.</p>	<p><i>Assistant State's Attorney Kelly Lysinger</i></p>	<p>Increase the success rate of Completion from the Diversion Program</p>		
<p><b>HIV Testing</b></p> <p>Goal #1 - Increase HIV testing in the community and on the campus of FSU to reduce community infections.</p> <p>Objective #1 - Provide more locations for HIV testing to include the Possibility Shop, Allegany County Health Department and Frostburg State University</p>	<p>Establish a media campaign to inform individuals of testing opportunities</p> <p>Order testing supplies</p>	<p><i>ACHD will provide and distribute to TPS and FSU</i></p>	<p>Number of individuals tested for HIV at The Possibility Shop, Allegany County Health Department and Frostburg State University</p> <p>Reduce the community transmission of HIV in Allegany County</p>	<p><i>6/1/2024</i></p>	<p><i>6/30/2025</i></p>

Objective #2 - Reduce the community transmission of HIV in Allegany County					
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**VI. SPEND PLAN DESCRIPTION**

<b><u>Project Peer Connect (AHEC)</u></b> 1 FTE Peer Position @ \$39,686.40 .5 FTE Community Health Worker @ \$19,843.20 Staff Travel @ \$3,000 Materials & Supplies @ \$2,470.40	\$65,000.00
<b><u>Drug Court - Drug Testing (DSS)</u></b> Supplies & Materials for Drug Testing @ \$5,000	\$5,000.00
<b><u>Crisis Support (DSS)</u></b> Mobile Crisis w/8wks of stabilization @ \$90,000 Safe Sleep Campaign @ \$2,500 Kinship Support Pilot @ \$20,000 Peer Support Specialist @ \$40,000	\$152,500
<b><u>Rehabilitation Treatment Transportation (ACHD)</u></b> Transportation Staff = 2 @ \$31,200 = \$62,400 Transportation Vehicles = 2 @ \$87,600	\$150,000.00
<b><u>Diversion Program (SAO)</u></b> Full time Paralegal @ \$38,000 + benefits = \$56,620 Part time Attorney @ \$30/hr x 25-35 hrs per week = \$55,000	\$111,620
<b><u>HIV Testing</u></b> Testing Supplies @ \$5,000	\$5,000.00

*To the best of my knowledge, I certify that all the information provided herein is true and correct.*

**IX. AUTHORIZED OFFICIAL SIGNATURE:** \_\_\_\_\_ Date: \_\_\_\_\_  
 Printed Name: Tanya L. Gomer  
 Title: Grants Writer

