



Opioid Operational Command Center Action Plan
 Operational Period From 03/20/2017 at 1200 hours to 04/03/2017 at 1159 hours

Opioid Operational Command Center Operational Period Summary

Operational Period	Start	Monday, March 20, 2017 at 1200 hours
	End	Monday, April 3, 2017 at 1159 hours

Operational Period Objectives and Tasks

1. **Objective:** Draft an OCCC strategic plan for reducing opioid overdose deaths in Maryland based on a rapid assessment of current initiatives (incl. Task Force recommendations and other projects) and their evidence base.

Task:

Task	Deadline	Responsible Entity	Status
Draft corresponding 1-year work plan that prioritizes initiatives most likely to reduce fatal overdose risk among the opioid-addicted population	4/3	Planning Section – Data Unit	In Progress
Draft corresponding data strategy to align with strategic plan as an annex	4/17	Planning Section – Data Unit	In Progress
Draft corresponding communications concept of coordination to align with strategic plan as an annex	4/3	JIC/Communications	In Progress
Share both strategic plan and work plan with Senior Policy Group for comment and review	4/3	Planning Section	Complete
Edit strategic plan and work plan in response to comments and approve for use moving forward	4/3	Planning Section	In Progress



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2. **Objective:** Track and report on overdose related statistics on an ongoing basis

Tasks:

Task	Deadline	Responsible Entity	Status
Develop consensus to report monthly on the following overdose related data including, but not limited to non-fatal emergency department visits (ESSENCE), total number of opioid prescription (PDMP), total number of naloxone administered / distributed (EMeds), and overdose fatality.	4/3	Planning Section – Data Unit	In Progress
Meet with OOC Attorney General representative for approval to report monthly data use and review data sharing agreement practices for public health surveillance purposes	4/3	Planning Section – Data Unit	In Progress
Continue to compile and identify current data use & sharing agreements/ practices to determine future need per OOC priorities and direction	4/3	Planning Section – Data Unit	In Progress
Leverage GIS (MDMAP) to analyze trends in overdose rates to measure program effectiveness	4/3	Planning Section	No Progress
Define overdose-related data needs for a data dashboard to share with partners for informed programmatic decisions	4/3	Planning Section – Data Unit	In Progress
Develop a strategy for further engaging with EMS and ER to provide education to target populations and identify and refer those in need to the appropriate resources within the State	4/3	Health and Medical	Complete

3. **Objective:** Create clear common operating picture for OOC staff and partners

Tasks:

Task	Deadline	Responsible Entity	Status
Launch OOC internal web presence and sharing platform for information sharing	4/3	Planning Section	In Progress
OOC JIC POCs update VJIC with heroin and opioid-related communications materials	4/3	JIS/Communications	In Progress



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Complete OOC two-page briefing and share broadly with partners	4/3	Planning Section JIS/Communications	In Progress
Complete OOC presentation template to include all approved slides for presentations with associated approved talking points	4/3	JIS/Communications	In Progress
Complete OOC Concept of Operations and clearly defined Roles and Responsibilities for broad distribution to partners	4/3	Planning Section	In Progress

4. **Objective:** Develop OOC budget and spend plan to support OOC operations.

Tasks:

Task	Deadline	Responsible Entity	Status
Draft a proposed spend plan for the next year with built in flexibility	4/3	Finance/Admin Section	In Progress
Share proposed spend plan with the Senior Policy Group for review, comment and support	4/3	Finance/Admin Section	In Progress
Share reviewed spend plan with Governor for approval	4/3	Finance/Admin Section	No Progress

5. **Objective:** Implement OOC Communications Strategy for partners

Tasks:

Task	Deadline	Responsible Entity	Status
Begin working on messaging for statewide primary prevention campaign	4/3	JIS/Communications	In Progress
Continue to build out and explore public awareness activities (BHA, GOCl, MSDE)	4/3	JIS/Communications	In Progress
Assess and collate inventory of ready-to-use Heroin / Opioid-related communication materials for immediate distribution as needed	4/3	JIS/Communications Health and Medical Branch	JIC - In Progress H&M - Complete
Convene JIC workgroup to develop OOC prevention marketing campaign and brand	4/3	JIS/Communications	In Progress
Develop external clearing house web presence for information sharing purposes [front facing website]	4/3	JIS/Communications	In Progress



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6. **Objective:** Facilitate operational coordination among state agencies and partners working on heroin and opioid-related initiatives

Tasks:

Task	Deadline	Responsible Entity	Status
Continue to identify and engage additional partners to build out operational strategies within the branch as needed	4/3	Operations Section Branch Leads	Complete
Schedule a recurring Branch meeting / conference call that occurs a minimum of once per operational period	4/3	Operations Sections Branch Leads	Complete
Engage local health departments on draft Response SOP and incorporate feedback into a final draft document for approval and implementation	4/3	Health and Medical Branch	In Progress
Develop a strategy to engage DHMH employees to become opioid addiction awareness ambassadors within their local communities	4/3	Health and Medical Branch	Complete
Engage the hospital CEO's and ED directors to be able to dispense to victims of nonfatal overdoses naloxone while they are in the ED.	4/3	Health and Medical Branch	Complete

7. **Objective:** Develop a demobilization strategy that transitions the OOC from crisis management to a new normal.

Tasks:

Task	Deadline	Responsible Entity	Status
Draft a demobilization plan for the OOC that includes threshold measures corresponding to the OOC strategy	4/3	Future Planning Unit	In Progress
Determine the status of the OOC Program Manager position within GOCCP	4/3	Finance/Admin Section	No Progress
Provide recommendation to OOC Coordinator about renewal of the Executive Order	4/3	Future Planning Unit	In Progress



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8. **Objective:** Synthesize heroin and opioid related programs to reduce duplication of effort

Tasks:

Task	Deadline	Responsible Entity	Status
Review inventory of all heroin and opioid related programs statewide	4/3	Planning Section Local Liaison Branch	In Progress
Develop an OIT concept of operations based on knowledge of inventory to define components and disseminate to local partners for review and comment that engages all partners	4/3	Local Liaison Branch	Complete
Convene meetings at the local level to brief on OCC, discuss local efforts, and answer questions related to heroin and opioid success and barriers coordinated by emergency managers with local health officers, local addictions authorities and behavioral health authorities, social service representatives, public safety, and other	4/3	OCC Director Local Liaison Branch	Complete
Develop inventory collection form to share with state agencies and local partners for ongoing updates related to Heroin and Opioid related programs	4/3	Local Liaison Branch	In Progress
Confirm inventory of heroin/opioid programs listed in the Inter-Agency Heroin and Opioid Coordinating Council's February 2016 report	4/3	Finance/Admin Section	In Progress
Provide inventory of current efforts, their stage of completion, and how many local jurisdictions are implementing resources to address Heroin & Opioid-related issues.	4/3	Public Safety Branch Social Services Branch	Complete
Complete inventory of DHMH Opioid-related programs and best practices	4/3	Health and Medical Branch	Complete
Contact departments and agencies to assess service inventory to confirm the cost centers where those items are budgeted within Inter-Agency H/O Coordinating Council Report, as well as other state government agencies	4/3	Finance/Admin Section	Complete
Work with the Departmental POC's to generate budgeted and historic expenditure estimates for their heroin/opioid programs and services.	4/3	Finance/Admin Section	In Progress



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OOCC Coordinated Meeting:

The OOCC continues the mobilization phase (0 - 90 days) to engage partners at the state and local level working on heroin and opioid-related initiatives, including but not limited to the following meetings:

- Opioid-Associated Disease Prevention and Outreach Programs [Monday, 3.27.2017; 10 individuals] briefed on Syringe Services Programs as a key strategy for addressing the opioid epidemic in Maryland through safe disposal of used needles, naloxone distribution, and connection to services
- Inter-Agency Heroin and Opioid Coordinating Council Meeting [Tuesday, 3/28/2017; 40 individuals @ GOCCP]
 - Report-out on major OOCC benchmarks and future strategic working plan
 - Presented OOCC mobilization phase thresholds, including but not limited to final / approved OOCC strategy, expanded and mature organizational structure, completed communication sharing platform, established heroin/ opioid-related data indicators for reporting, and a completed 1-year action plan (and spend plan) citing immediate, intermediate and longer term evidence-based initiatives
 - Tasked members with providing questions to the OOCC that they need answered in order to drive action

