

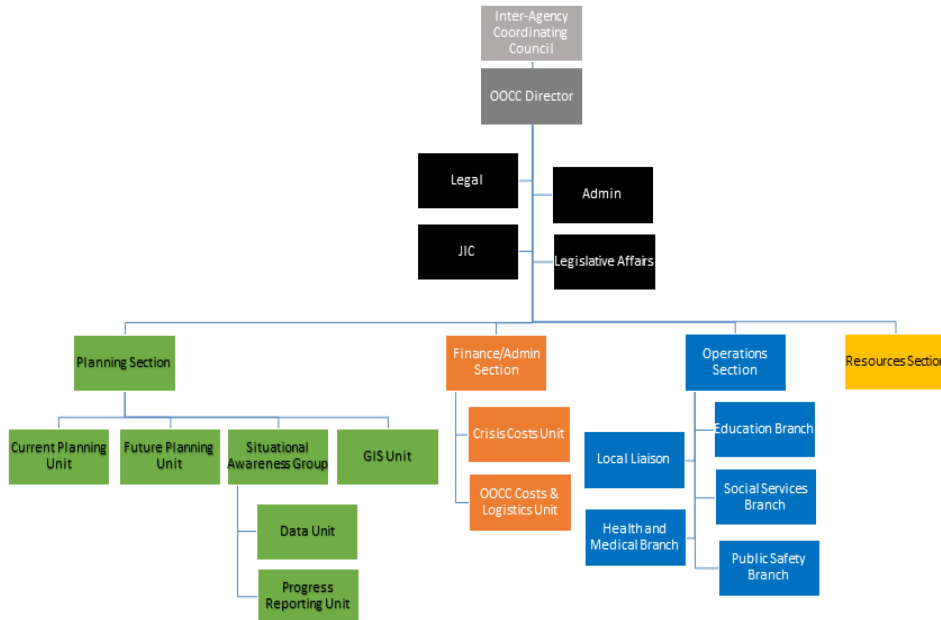
# 2017 Opioid Operation Command Center Strategic Working Plan Executive Brief

**WHAT** - The Maryland Opioid Operational Command Center (Center) was established by Executive Order [01.01.2017.01] as part of the Hogan Administration’s 2017 Heroin and Opioid Prevention, Treatment, and Enforcement Initiative. The Center provides an overarching picture of Maryland’s Heroin and Opioid crisis to better understand the current landscape and build upon ongoing community-based approaches to address this crisis by increasing collaboration between state and local health and human services, education, and public safety entities.

**WHY** – Heroin and Opioid drug dependency surged in Maryland over the last decade, resulting in an urgent and growing public health threat affecting all demographics and geographical settings in Maryland. In response, Governor Hogan established by Executive Order a Heroin and Opioid Emergency Task Force [01.01.2015.12], a Council [01.01.2015.13], the Center [01.01.2017.01], and a State of Emergency [01.01.2017.02] as a result of the initial findings of the Center to scale up statewide efforts.

**HOW** – The organizational structure of the Center is modeled after the Incident Command System (ICS) structure recommended under National Incident Management System (NIMS). The emergency management system, as a neutral coordinating body, provides a vehicle for multi-agency collaboration as well as a process for management by objectives that drive the progress of the Center. Agencies and departments from across state government are assigned to lead Sections and Branches within the organizational structure and have specific responsibilities for management of goals and objectives. [See OCCC Concept of Operations].

**Figure 1 - Opioid Operational Command Center Organizational Structure**



## STRATEGIC WORKING PLAN OVERVIEW –

The overarching goal of the OCCC is to reduce the rate of overdose deaths among Maryland residents in the next year through the following targeted areas:

- 1) Prevent new cases of opioid addiction and misuse
- 2) Improve early identification of and intervention with opioid addiction
- 3) Expand access to services that support recovery and prevent death and disease progression
- 4) Enhance data collection, sharing, and analysis to improve understanding of and response to the opioid epidemic

**GOALS AND OBJECTIVES** - Table 1. outlines the goals and objectives that are being implemented currently as well as new proposed actions to scale up response and will be regularly updated as the epidemic and response evolve over time. The Administration's primary initiative areas of Prevention, Enforcement, and Treatment are integrated throughout the following goals as the work of the Center is to increase collaboration across state agencies and partners.

**Table 1. Opioid Operational Command Center Response Plan**

	Section - Branch
<b>Goal 1:</b> Prevent new cases of opioid addiction and misuse	
<b>Objective 1.1:</b> Reduce inappropriate or unnecessary opioid prescribing and dispensing	All
<b>Objective 1.2:</b> Reduce supply of illicit opioids	Health and Medical Public Safety
<b>Objective 1.3, 1.4, 1.5:</b> Increase patient, family, and public safety knowledge of opioid risk and benefits	All
<b>Goal 2:</b> Improve early identification and intervention of opioid addiction	
<b>Objective 2.1:</b> Reduce stigma and improve knowledge and understanding about opioid addiction	JIC Health and Medical
<b>Objective 2.2:</b> Build capacity of health care system to identify behavioral health disorders and link patients to appropriate specialty care	Health and Medical
<b>Objective 2.3:</b> Improve identification of and provision of services to youth at high-risk for opioid addiction and their families	All
<b>Objective 2.4:</b> Identify and target individuals at high risk for fatal overdose for treatment and recovery support services at all contact points with health, safety, and social service systems, with a specific focus upon entry of an Emergency Department	All
<b>Goal 3:</b> Expand access to services that support recovery and prevent death and disease progression	
<b>Objective 3.1:</b> Improve access to and quality of evidence-based opioid addiction treatment in the community	All
<b>Objective 3.2:</b> Make overdose education and naloxone distribution available to individuals at high risk for opioid overdose and their families/friends at all contact points with health, safety, and social service systems	All
<b>Objective 3.3:</b> Increase access to harm reduction services to active opioid users	All
<b>Objective 3.4:</b> Expand access to recovery support services	All
<b>Objective 3.5:</b> Enhance criminal justice services for offenders who are opioid-addicted to prevent re-entry and repeat recidivism into the criminal justice system	Health and Medical Public Safety
<b>Goal 4:</b> Enhance data collection, sharing, and analysis to improve understanding of and response to the opioid epidemic	
<b>Objective 4.1:</b> Improve understanding of population- and individual-level risk and protective factors to inform prevention initiatives	Planning - Data Unit
<b>Objective 4.2:</b> Establish a public health surveillance system to monitor indicators of opioid-related morbidity and mortality for informed rapid and actionable response	Planning - Data Unit
<b>Objective 4.3:</b> Improve prevention program operations and initiatives through data sharing and analysis projects	Planning - Data Unit
<b>Objective 4.4:</b> Conduct ongoing monitoring and evaluation of response initiatives to ensure successful implementation and outcomes	Planning - Data Unit